

Addressing Domestic Violence in the Workplace:

A National Perspective on Strategies, Challenges & the Way Forward...

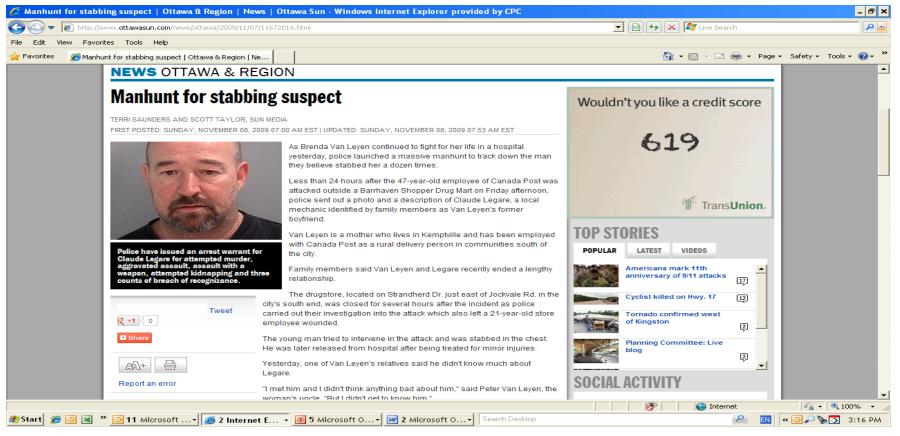




Unfortunately, we have learned about Domestic Violence in the Workplace, and its profound impact, from recent experience...



A rural delivery employee is confronted and viciously assaulted with a knife by an ex-spouse. The employee survives but sustained serious injuries.





Two employees involved in a long standing relationship.

Some previous knowledge of, and speculation by local management & union of an abusive relationship.

Restraining orders presented & later retracted by victim.

Threatening behaviour & comments made to victim and other coworkers.

Investigation conducted, victim attempts to retract statement, allegations substantiated & dismissal occurs.

Post dismissal confirmation of assault convictions on victim and other violent crimes.



An employee reports being stalked and threatened by ex-partner while delivering mail on the street and around the postal facility.

Employee reports that she does not feel threatened & advises that police have warned the ex-partner to stay away. Employee requests to be returned to her route.

Ex again presents himself on the route and indicates that he will get her in trouble with the employer.

Reports to management about history of physical abuse, volatility and drug use.

Decision made jointly with union to remove employee indefinitely from route to secure location.



1. Personal Values vs. Legal Obligations to Safety.



"Shouldn't become involved in people's personal lives and their problems..."

"I saw things but it's not my place to interfere."

"If the victim doesn't press charges or the police say there's nothing that can be done then there must not be an issue."

"I have been told in confidence as a friend/ Union Representative and/or Team Leader and I don't want to betray that trust."

"The Employee Assistance Program has been offered. I have done what I can; now it's up to them."

"The restraining order does not indicate that the workplace is an issue so there shouldn't be any concern."

"I don't know what to do."



2. Complexity of Canada Post Workplace & Roles:

Workplace is defined in our policies as any location in which employees are engaged in the performance of their duties, or in activities related to their duties.

A large majority of our employees leave the security of our buildings and continue performing their duties on the street and in the Canadian countryside:



16, 900 urban delivery personnel

7, 300 rural delivery personnel

When domestic violence occurs with delivery personnel the risks and challenges increase.



- 1. Canada Labour Code Part II, Regulation XX, Violence Prevention in the Workplace
- 2. Collective Agreement provisions surrounding employee safety, harassment, & workplace violence for all five bargaining units
 - Canadian Union of Postal Workers
 - Association of Postal Officials of Canada
 - Public Service Alliance of Canada
 - Rural and Suburban Mail Carriers (CUPW)
 - Canadian Postmasters and Assistants Association.



3. Canada Post's No Harassment, Workplace Violence Prevention & Protection Policy:

Workplace Violence:

any action, conduct, threat or gesture of a person in the workplace that can reasonably be expected to cause harm, injury or illness to an employee, contractor, supplier or other person.

Workplace Violence may be committed by:

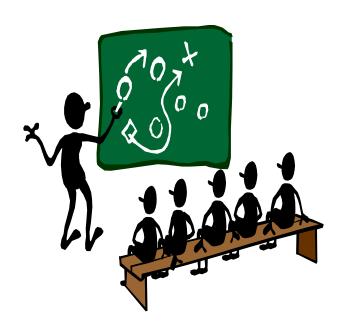
- •strangers: people who an employee may encounter in his or her workplace
- •customers / clients: someone who receives a service from Canada Post;
- •co-workers: current, former or prospective employee at the subordinate, peer or superior level;
- personal relations: a spouse, partner, relative or friend, current or former; or
- •others: including contractors and bargaining agent representatives.



A <u>Critical Incident Response Team</u> is assembled upon report or awareness of any Workplace Violence issue. The objective is to ensure that a solid action plan is in place to respond to the incident and uphold all of CPC's legal obligations.

CIRT Members include:

- Operations Team Leaders
- Security and Investigation Services
- Human Rights & Legislative Programs
- Labour Relations
- Workplace Health & Safety
- Human Resources
- Regional Control Centre





Immediate CIRT calls

Paid Taxi transportation to & from work



Relocation of victim to secure location with on site security & swipe access only

No Trespass order issued by CPC to ex-spouse for workplace

Transparency with Local/Regional & National Unions-consultation & agreement

Laminated business cards with all emergency contact numbers for delivery employees

Flexible/ modified work schedule where required



Forensic Risk Assessment of Respondent



Local Police attend Letter carrier depots to provide guidance on dealing with confrontation, & violence with the general public

Education for team leaders facilitated by Barb MacQuarrie and London Police Services

Meetings with staff to inform them of risk, physical description & instruction to contact police & mgt.

Warning cards placed at affected letter carrier cases to inform them of potential risk.



Employee Assistance Program referrals

Domestic Violence Outreach organization referrals



Open dialogue with victim about needs & concerns

Decision to not place any employee with similar physical characteristics to victim on delivery route

Secure parking within fenced compounds and security escorts



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